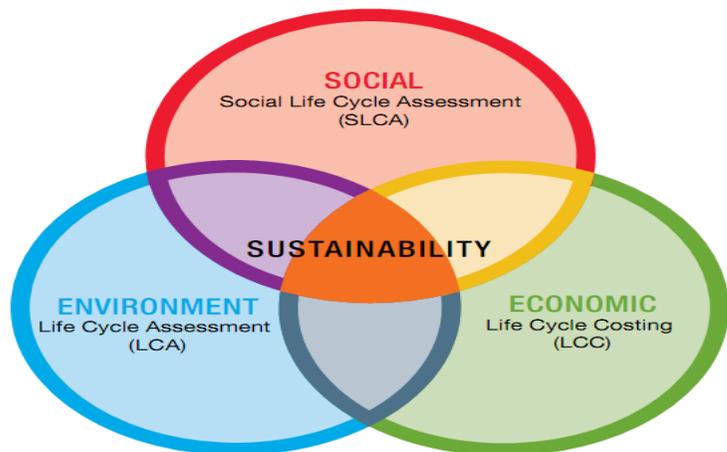


# جایگاه فولاد در توسعه پایدار

ارائه دهنده: غلامرضا طاهری

Life cycle thinking:  
Key to every aspect of sustainability



دی ماه ۱۳۹۸



شرکت فولاد مبارکه  
معاونت فروش و بازاریابی

challenges that must be solved to ensure a decent quality of life



# seven megatrends that shape the future development of our world



## Demographic dynamics

## Globalization & future markets

## Scarcity of resources

## Climate change & ecosystem at risk

## Dynamic technology & innovation

## Global knowledge society

## Sustainability & global responsibility

- 01 Growth
- 02 Young vs. old countries
- 03 Migration
- 04 Urbanization

- 01 Facets of globalization
- 02 Economic integration
- 03 BRICS and beyond

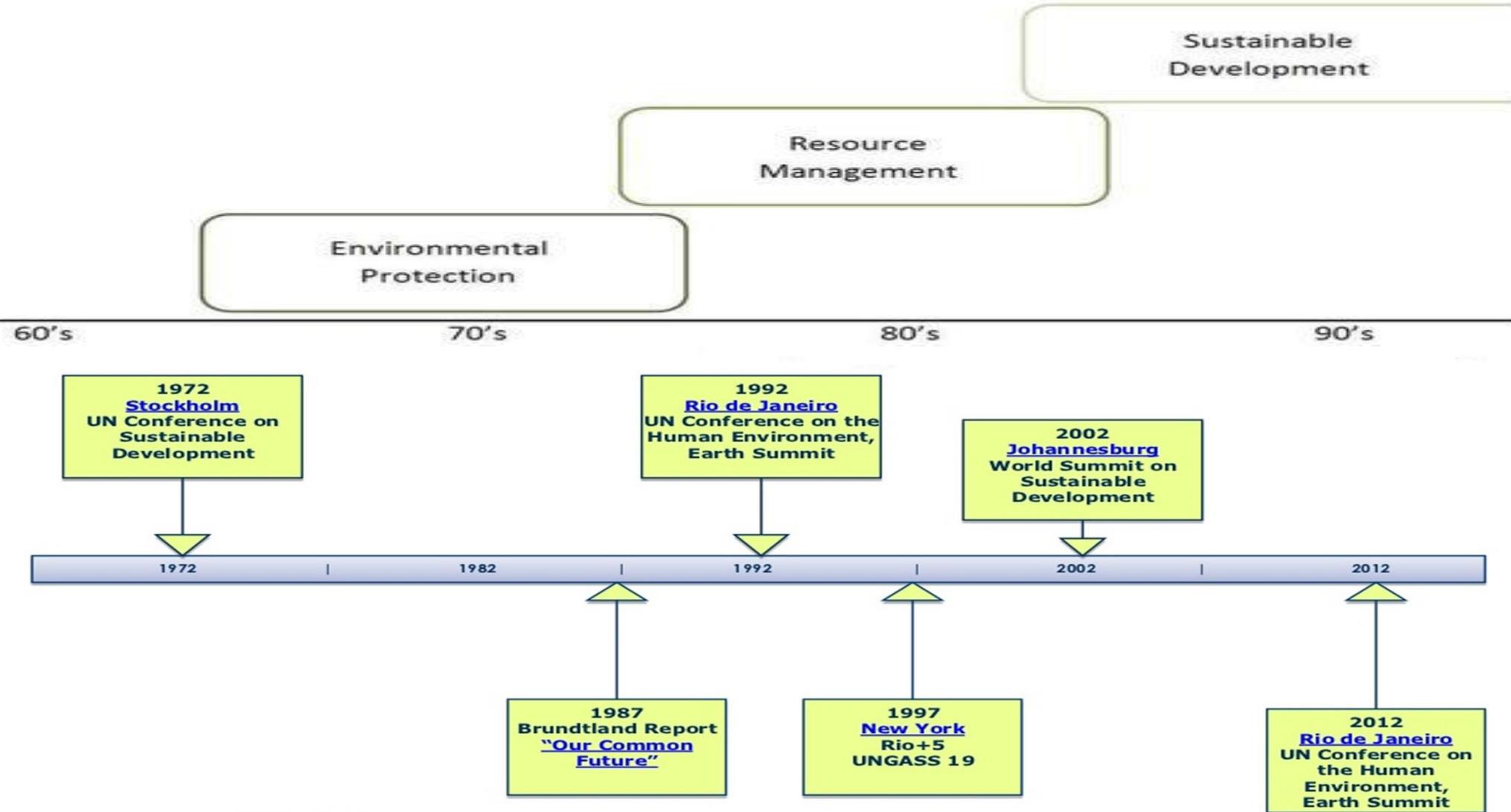
- 01 Energy
- 02 Water and food
- 03 Other commodities

- 01 Global warming
- 02 Rising CO<sub>2</sub> emissions
- 03 Ecosystem at risk

- 01 Power of innovation
- 02 Life Sciences
- 03 Digital Transformation

- 01 Know-how base
- 02 War for talent
- 03 Gender gap

- 01 State
- 02 Society
- 03 Businesses





Adopted from the 2002  
University of Michigan  
Sustainability Assessment

# Sustainability

Sustainability comprises three actionable areas of responsibility, influenced by six megatrends and shaped by three stakeholders



"Sustainability is the responsible development that meets the needs of the present without compromising the ability of future generations to meet their own needs."

(World Commission on Environment and Development – Brundtland Commission)

The Sustainable Development Goals (SDGs) were drawn up by a United Nations working group, together with thousands of stakeholders, and adopted by a UN General Assembly resolution during the United Nations Sustainable Development Summit in New York on September 25, 2015. 193 UN member states have signed up to the 17 goals and 169 targets for global sustainable development with its specific objectives.

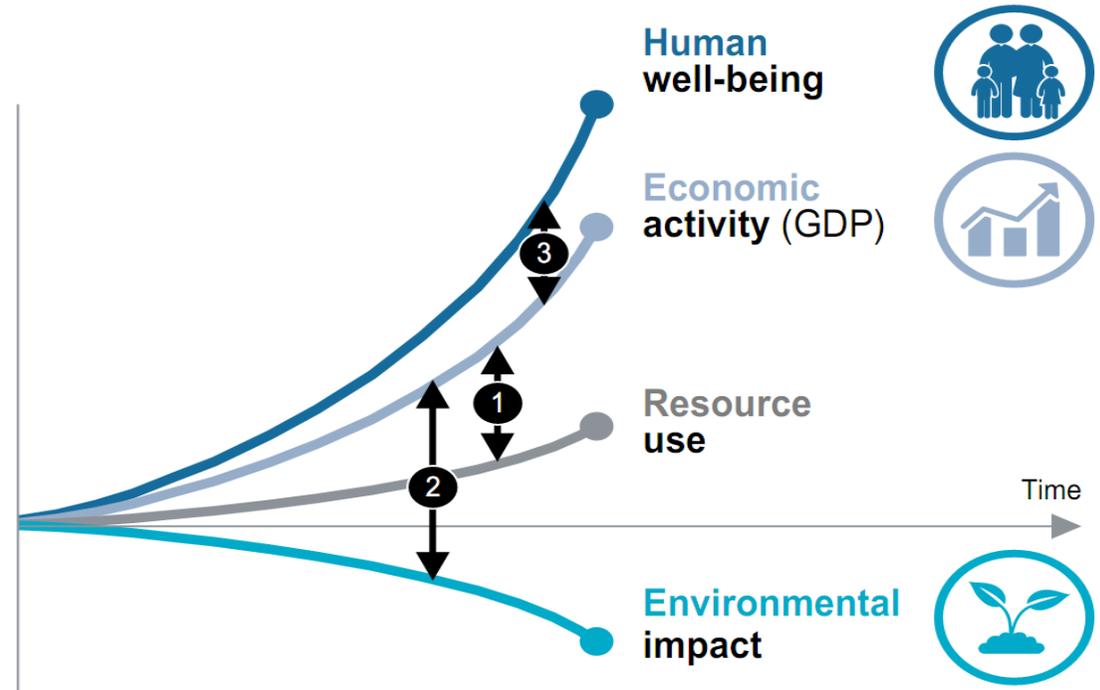
The SDGs were implemented as of January 1, 2016, and are designed to cover a period of 15 years (to 2030). The role of the private sector in reaching these goals was explicitly highlighted.

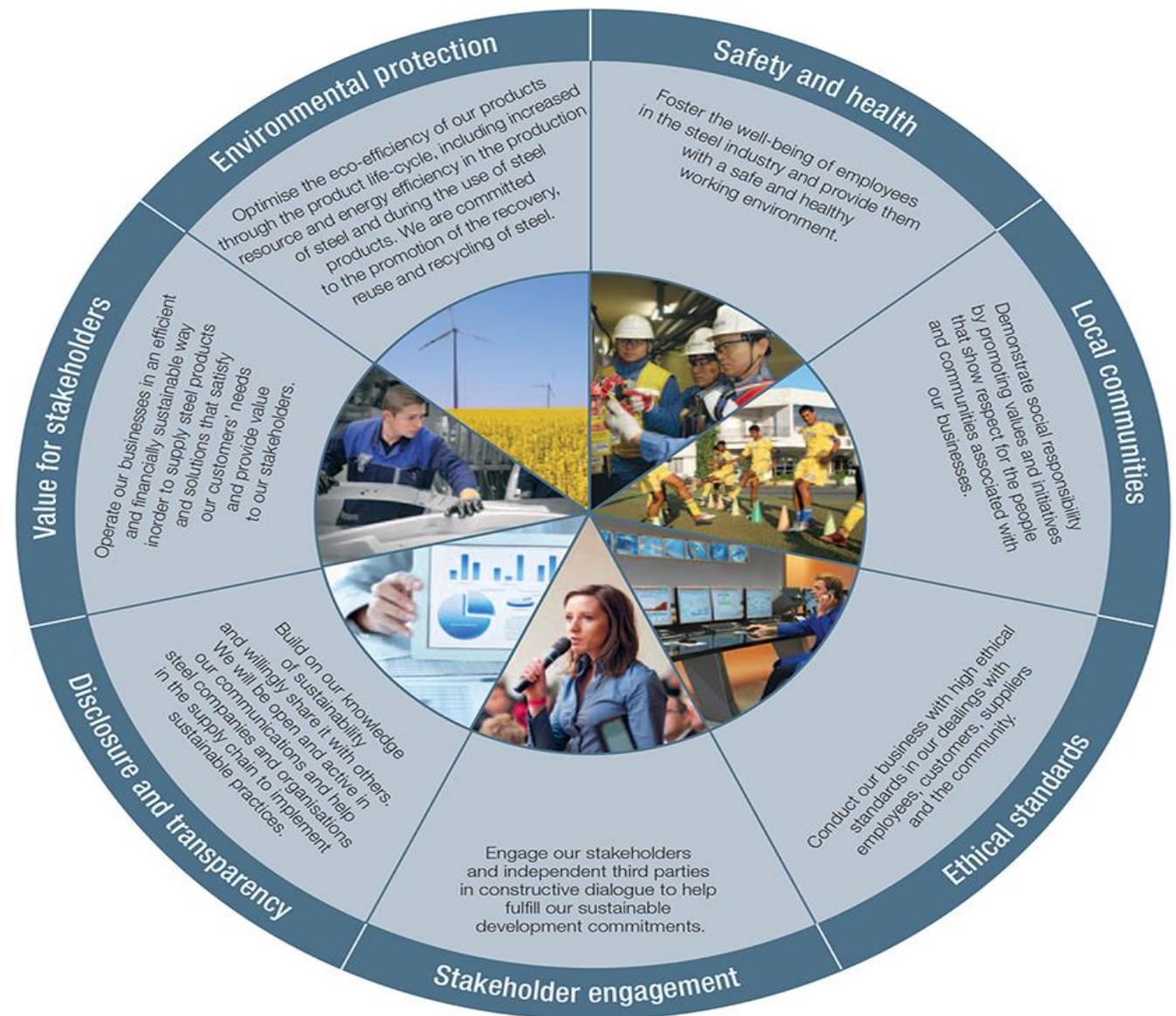


# For sustainable development, companies face a challenging decoupling of their economic growth objectives

## Decoupling challenges for sustainable development

- 1. Economic growth and resource use**  
 Scarcity of resources calls for a **decoupling of economic growth and resource use** e.g. via recycling efforts and collaborative consumption
- 2. Economic growth and environmental impact**  
 Since environmental impacts that can be safely absorbed by Earth's ecosystems are limited – **Economic growth needs to be decoupled from environmental impact**
- 3. Economic growth and human well-being**  
 Compared to pre-crisis levels economic growth declined and there is a constant risk of future economic crises. It is therefore important to find ways to achieve **well-being independent of economic growth**





## 7 AREAS COVERED

## DIRECT AND INDIRECT CONTRIBUTION TO THE U.N. SUSTAINABLE DEVELOPMENT GOALS

### SAFETY AND HEALTH



### VALUE FOR STAKEHOLDERS



### ENVIRONMENTAL PROTECTION



### DISCLOSURE AND TRANSPARENCY



### LOCAL COMMUNITIES

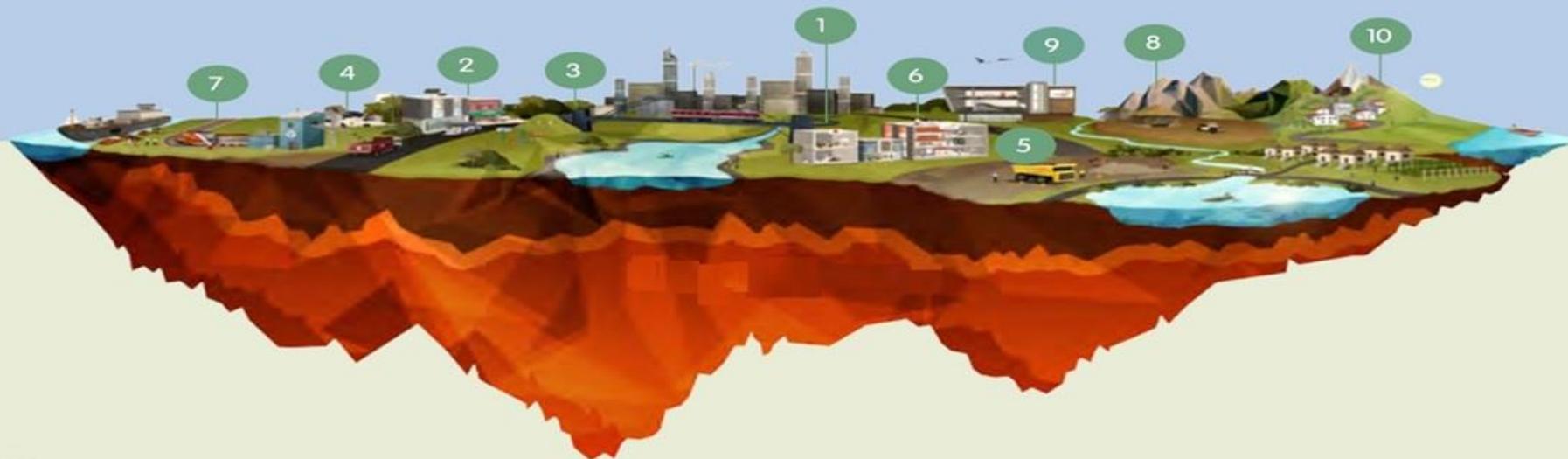


### ETHICAL STANDARDS



### STAKEHOLDER ENGAGEMENT





- 1 People**  
Safe, healthy and quality working environment for our people.
- 2 Products**  
Products that accelerate more sustainable lifestyles.
- 3 Infrastructure**  
Products that create sustainable infrastructure.
- 4 Resources**  
Efficient use of resources and high recycling rates.
- 5 Air, land and water**  
Trusted user of air, land and water.
- 6 Carbon and energy**  
Responsible energy user that helps create a lower-carbon future.
- 7 Supply chains**  
Supply chains that our customers trust.
- 8 Community**  
Active and welcomed member of the community.
- 9 Scientists and engineers**  
Pipeline of talented scientists and engineers for the future.
- 10 Impact Measurement**  
Our contribution to society measured, shared and valued.

All of them are supported by corporate governance based on good governance practices and transparency.

Outcomes    1 People    2 Products    3 Infrastructure    4 Resources    5 Air, land and water    6 Carbon and energy    7 Supply chains    8 Community    9 Scientists and engineers    10 Impact

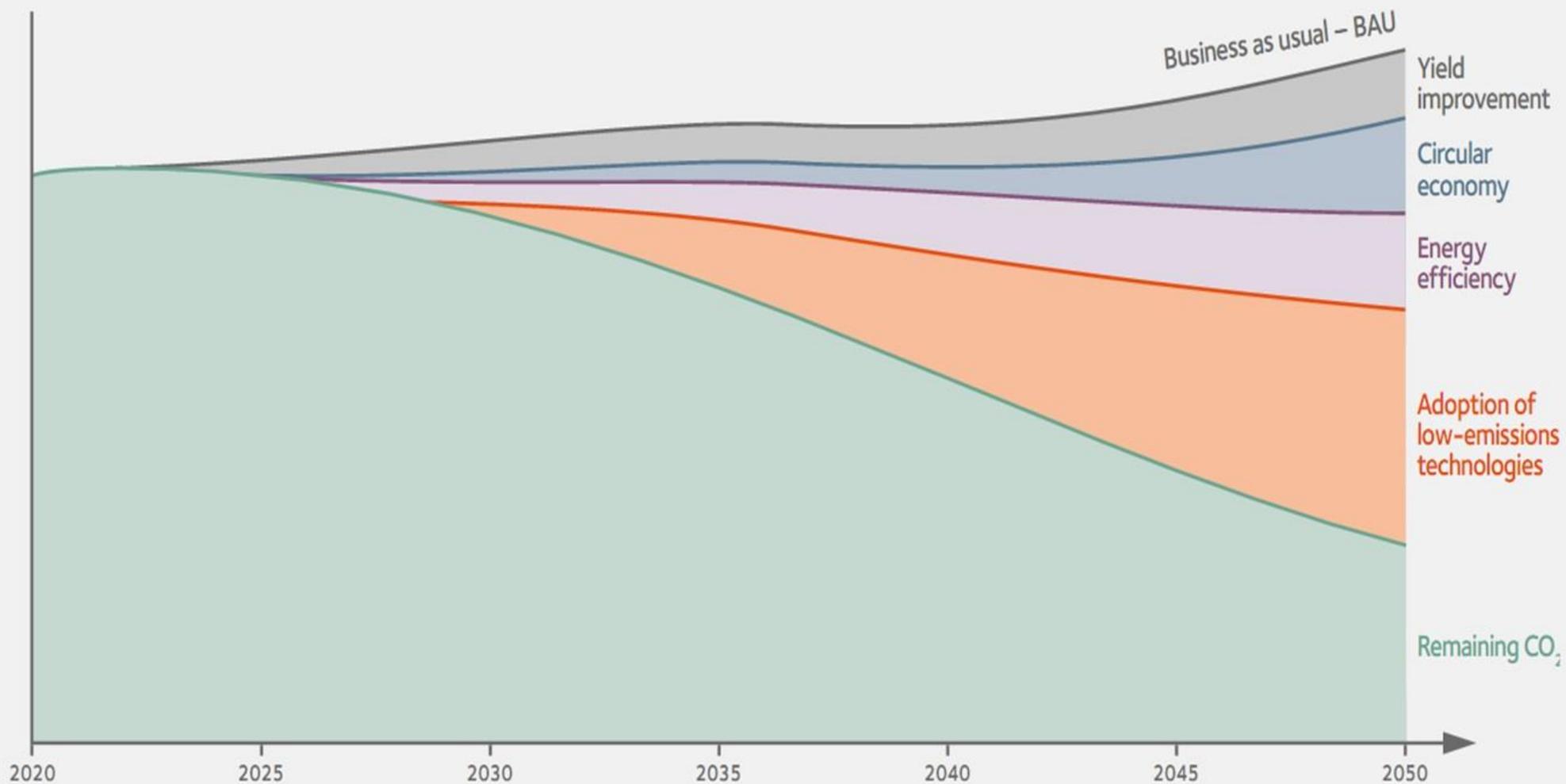
## UN SDG

### ArcelorMittal's SD outcomes

	1	2	3	4	5	6	7	8	9	10
 <b>3 Health</b>	•				•	•		•		
 <b>5 Gender equality</b>	•									
 <b>6 Clean water and sanitation</b>					•					
 <b>7 Affordable and clean energy</b>						•				
 <b>8 Decent work and economic growth</b>	•						•	•	•	•
 <b>9 Industry, innovation and infrastructure</b>		•	•	•		•	•		•	
 <b>11 Sustainable cities and communities</b>		•	•	•	•	•		•		
 <b>12 Responsible consumption and production</b>		•	•	•	•	•	•	•		
 <b>13 Climate action</b>		•	•	•		•		•		
 <b>14 Life below water</b>					•			•		
 <b>15 Life on land</b>					•			•		
 <b>16 Peace, justice and strong institutions</b>								•		
Transparent good governance – stakeholder relations										
 <b>17 Partnerships for the Goals</b>	•	•	•	•	•	•	•	•	•	•



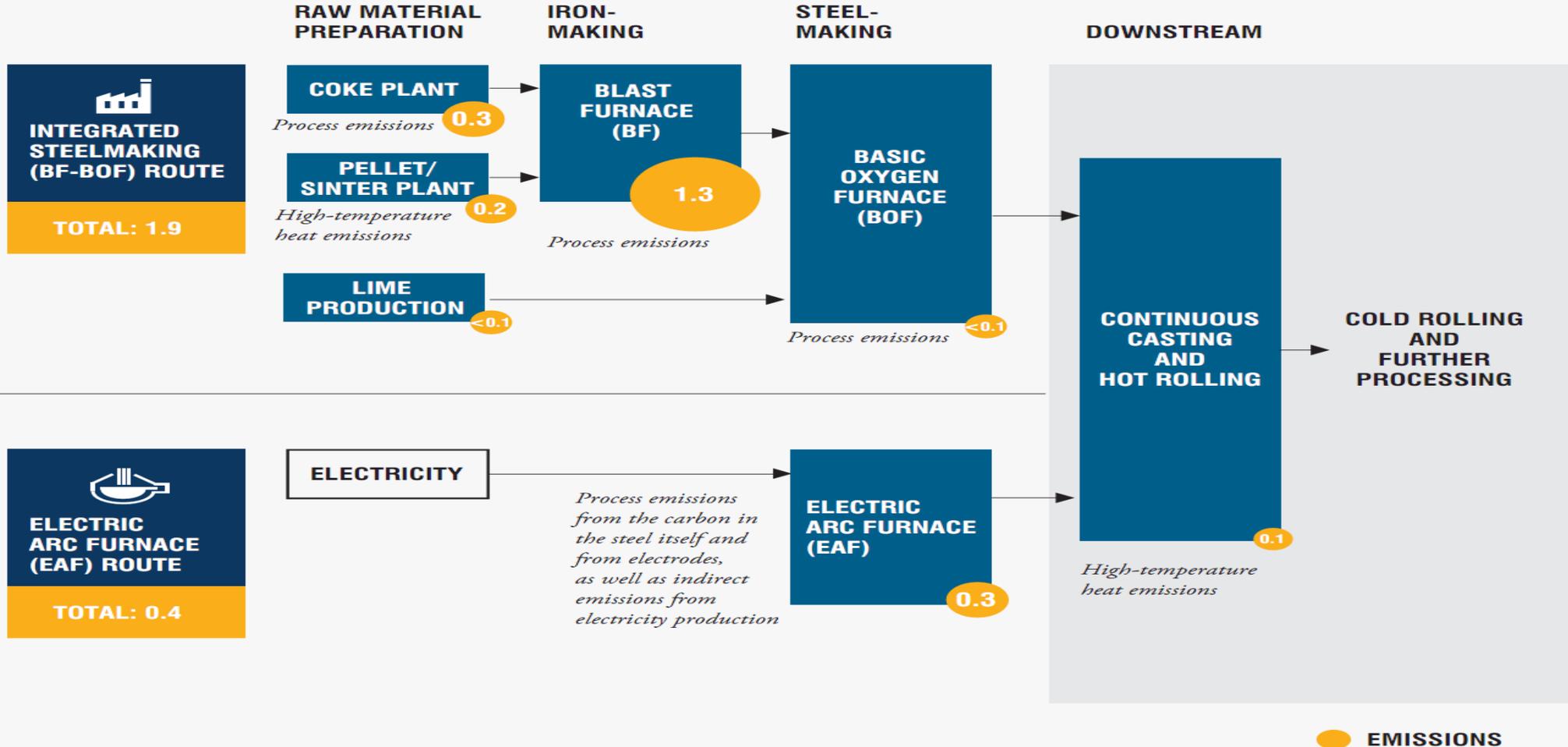
Indicative CO<sub>2</sub> emissions outlook for steel



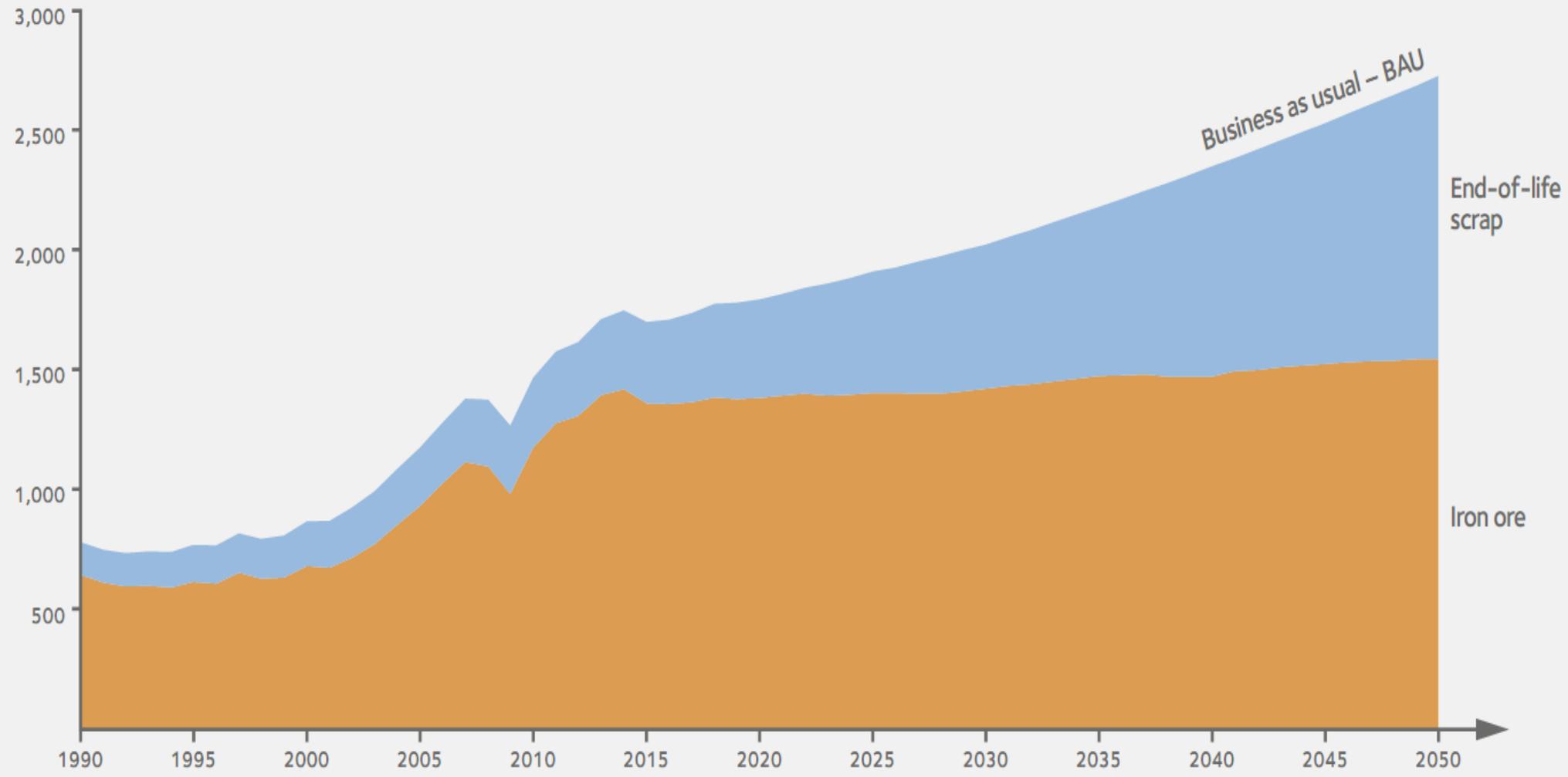
Sales

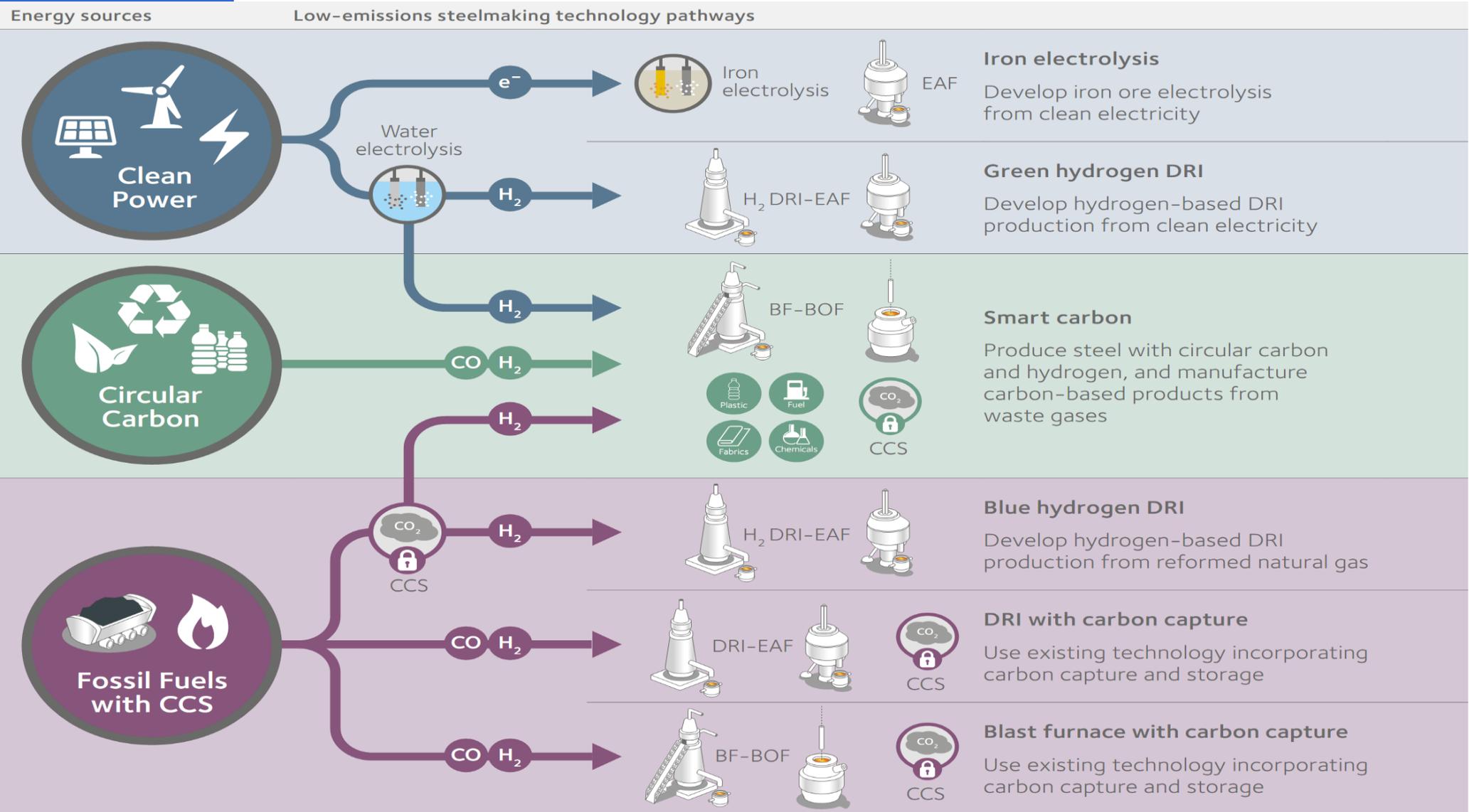


## CO<sub>2</sub> EMISSIONS FROM STEEL PRODUCTION TONNES CO<sub>2</sub> PER TONNE STEEL

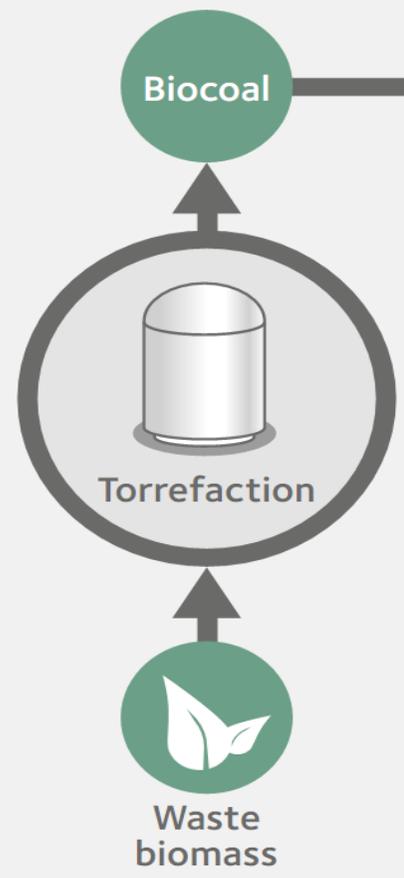
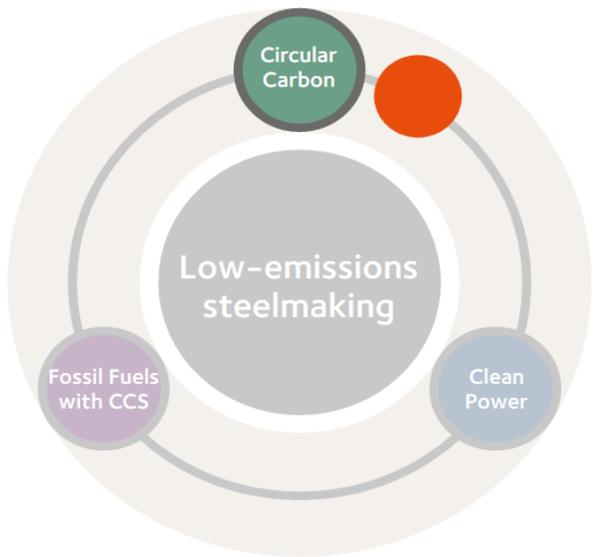


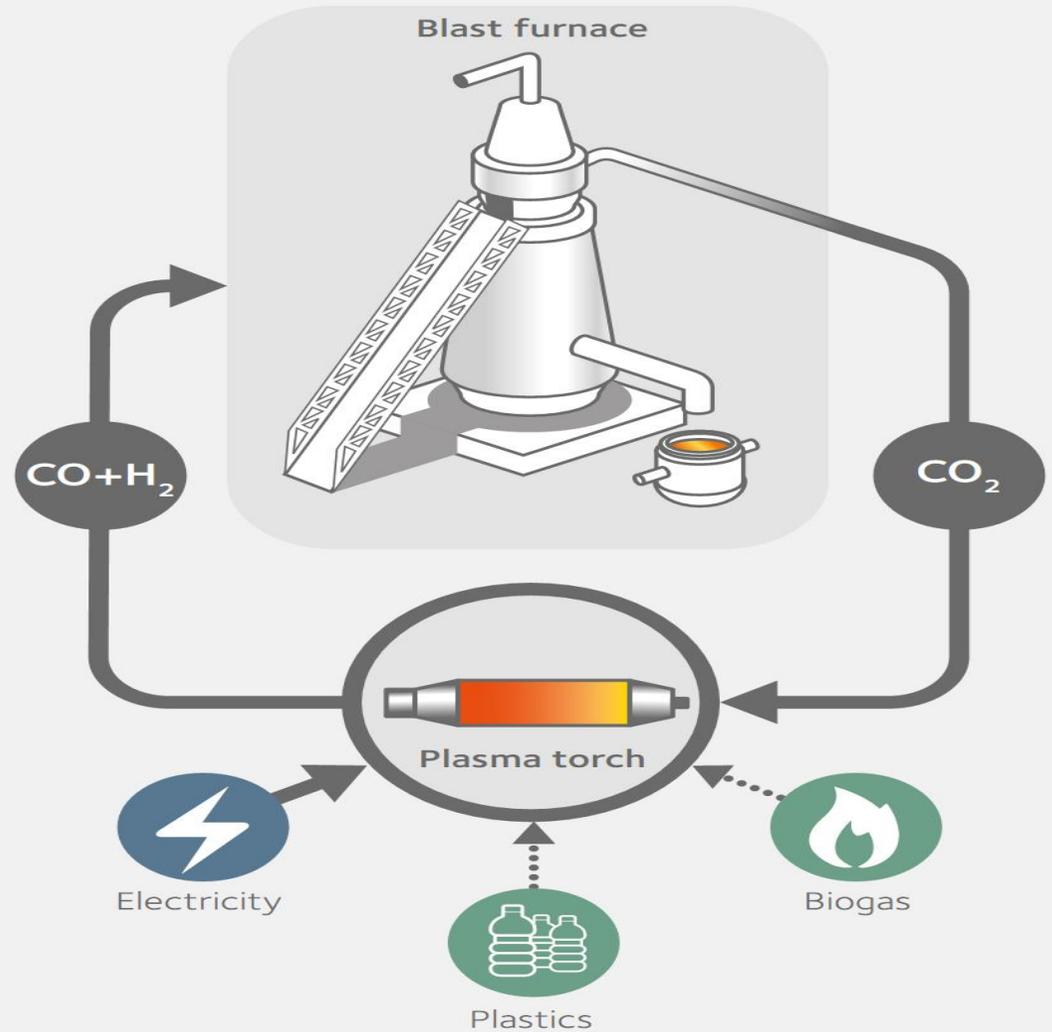
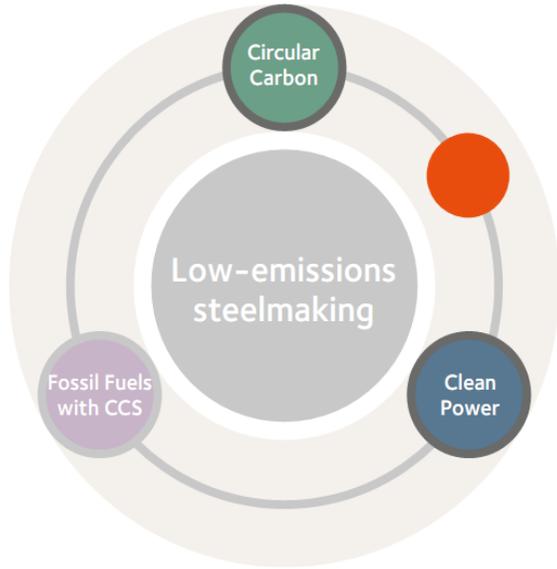
## Steel demand outlook (million tonnes)

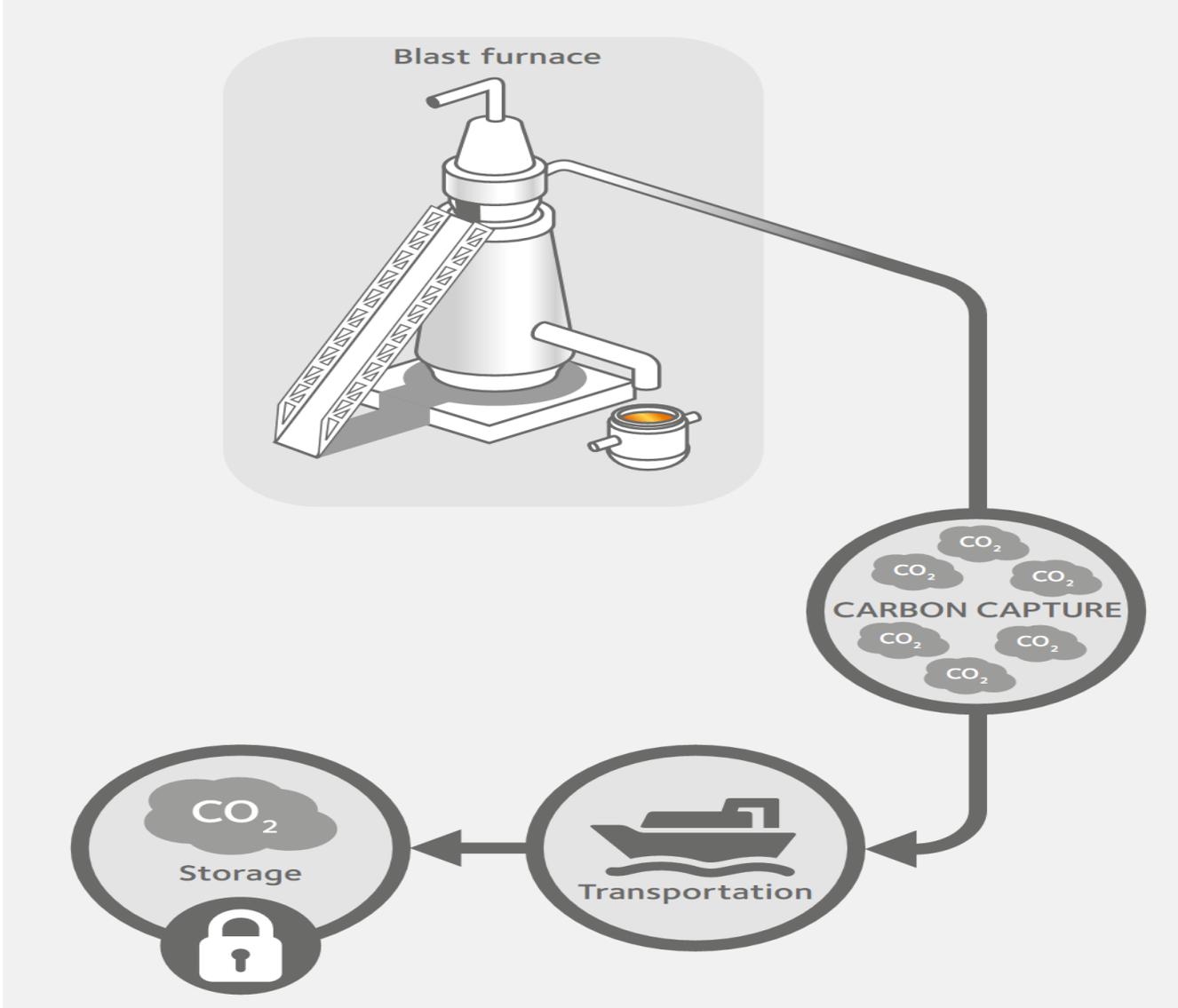
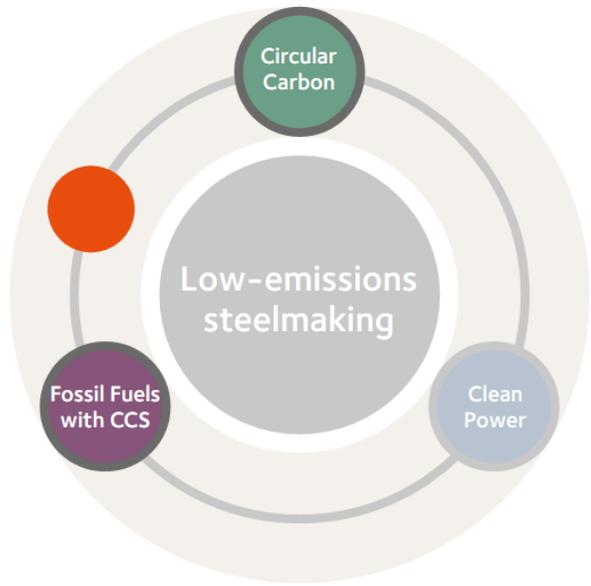


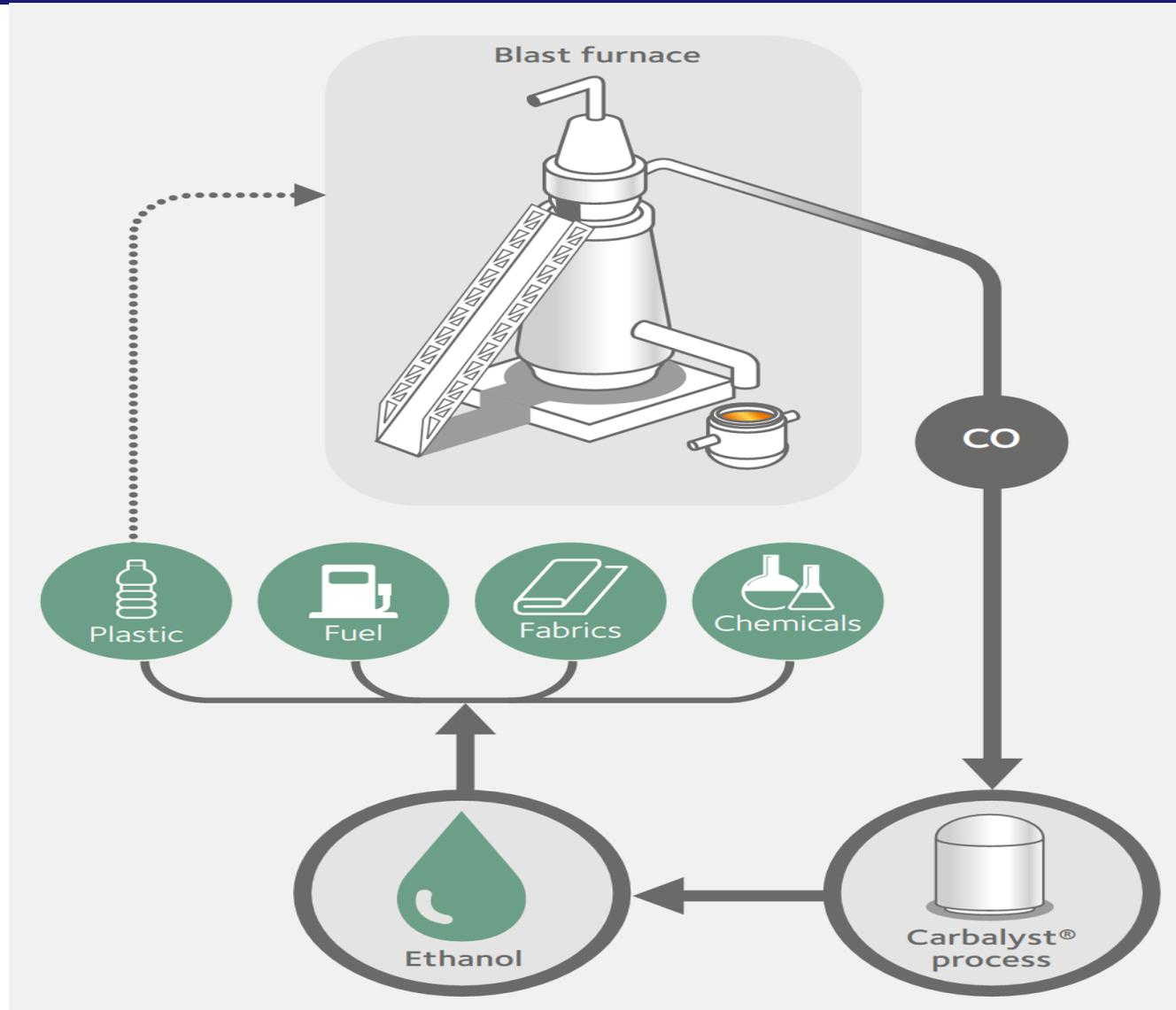
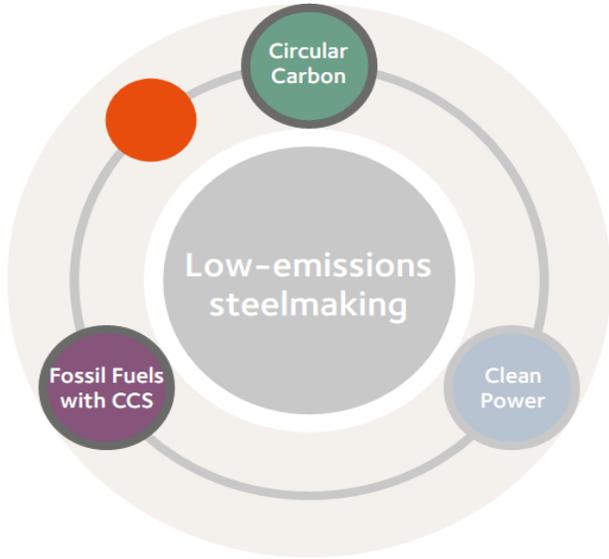


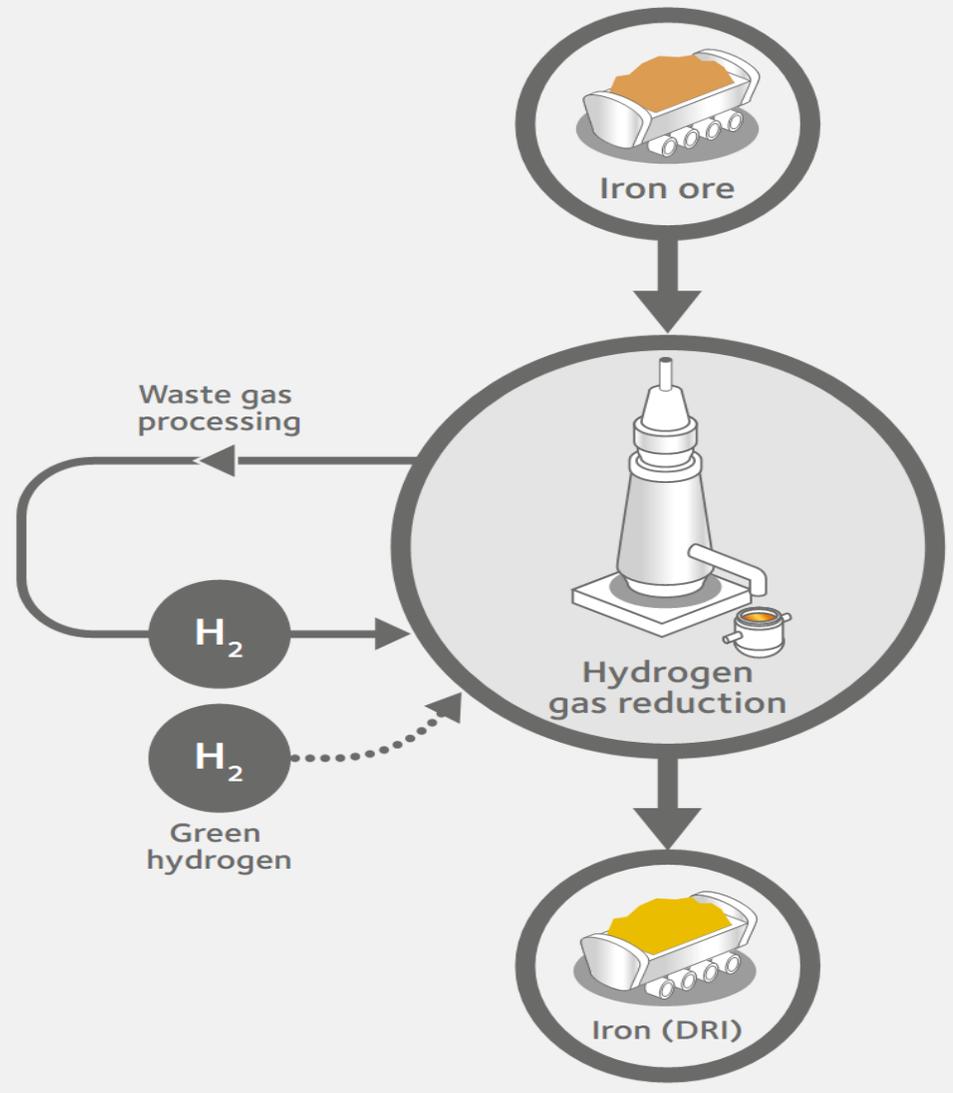
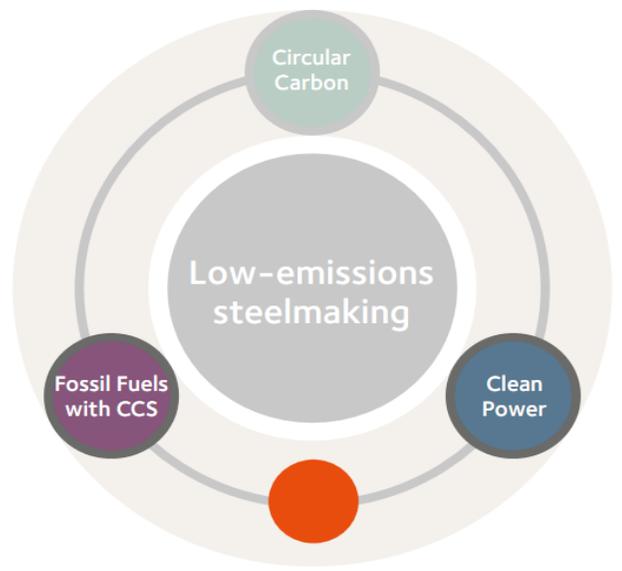


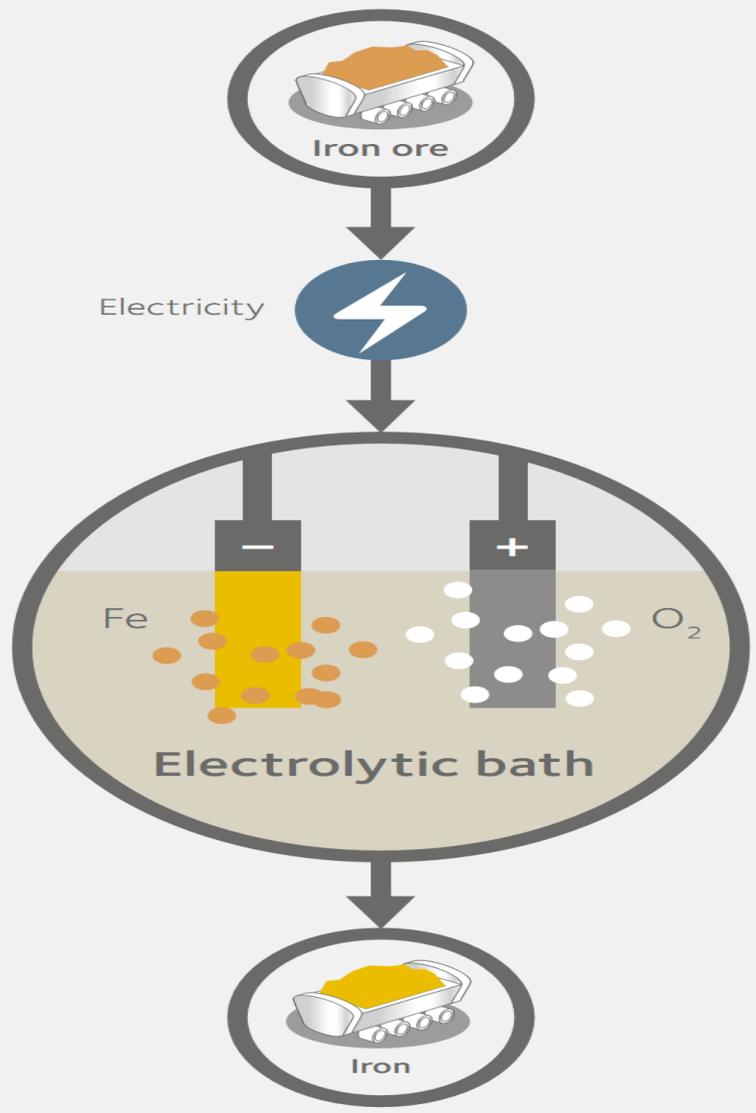
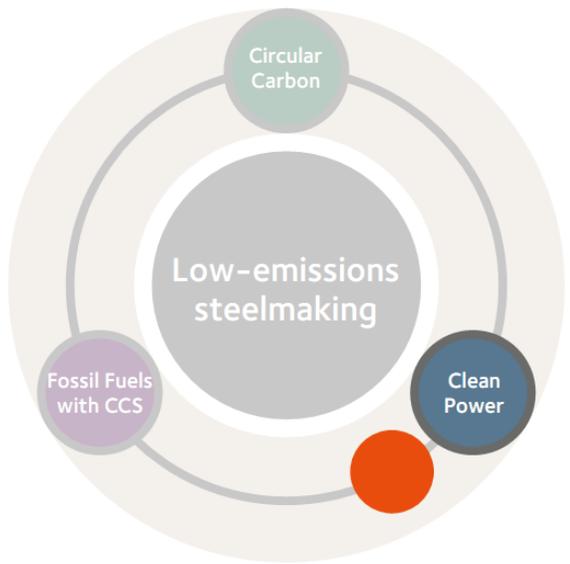








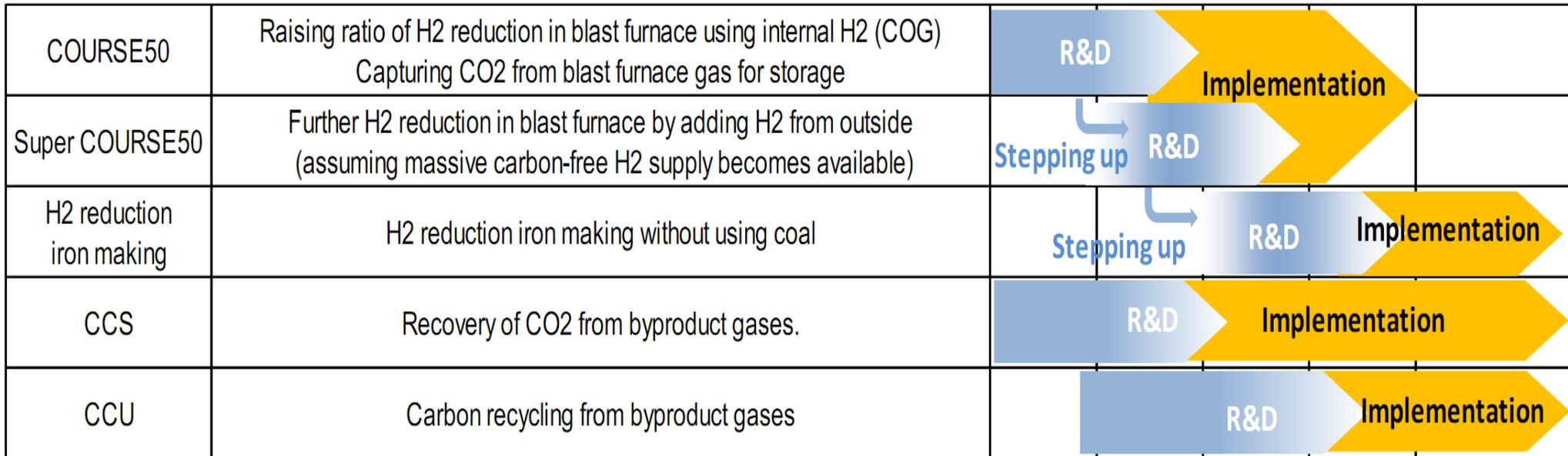




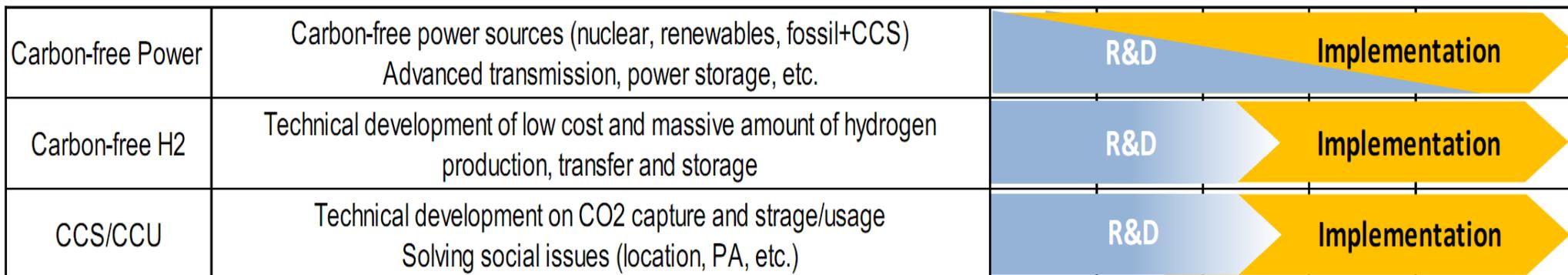
# برنامه زمانی استفاده از تکنولوژی های کاهش آلودگی در صنعت فولادسازی



## Development of technologies specific to iron & steel sector



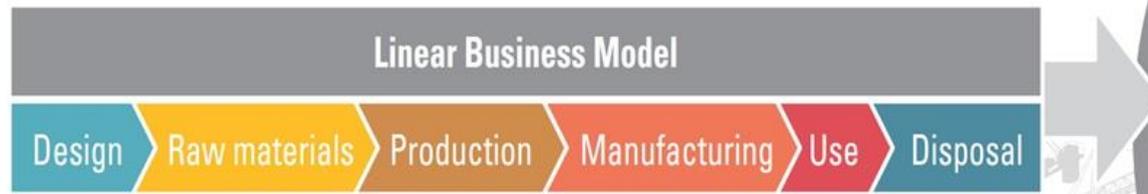
## Development of common fundamental technologies for society



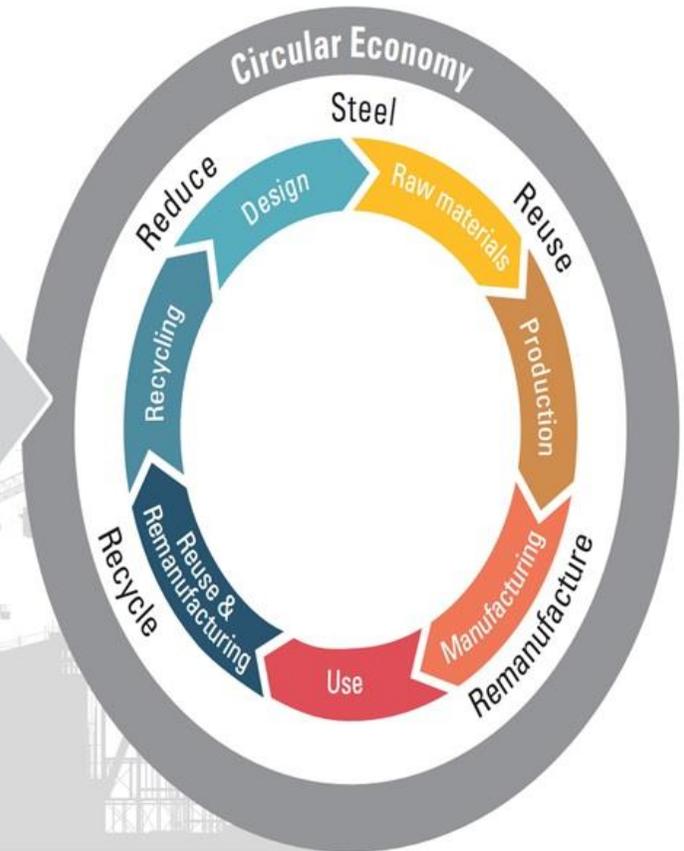
Sales



## Steel in a Circular Economy



Source: worldsteel



## BETTER PROCESSES AND IMPROVED PRODUCT DESIGN HELP REDUCE RESOURCE USE

Energy consumption and CO<sub>2</sub> emissions **per tonne of steel produced have been reduced** by over 50% since 1960. Production has been completely decoupled from CO<sub>2</sub> emissions and energy use.

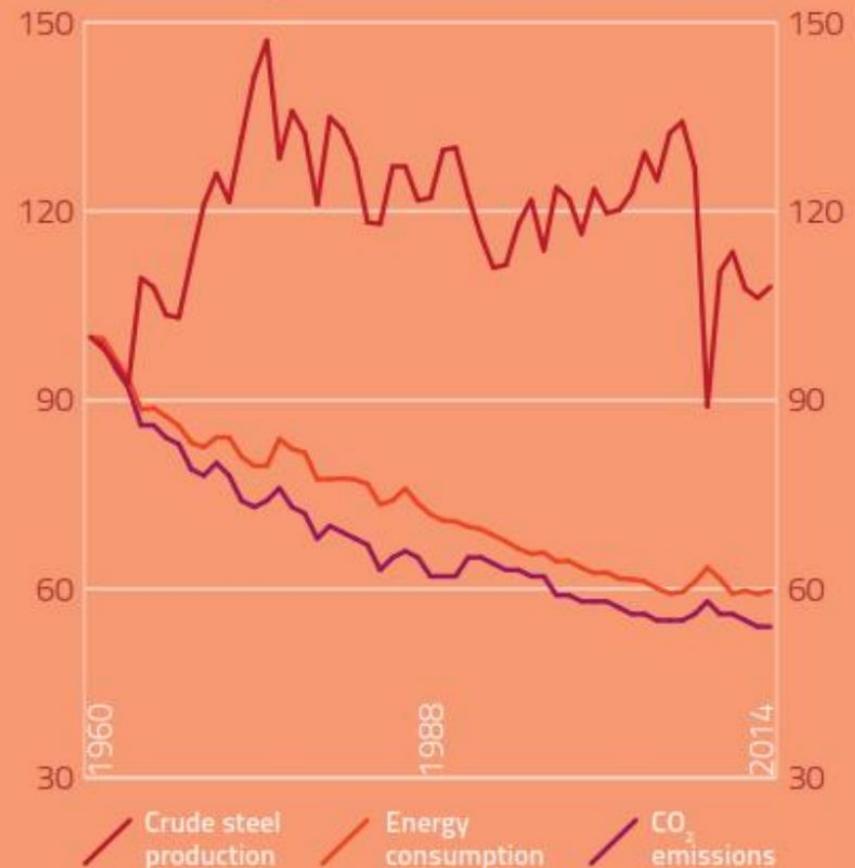
European-made, high-tech **steel can save 6 times as much CO<sub>2</sub>** in use than is emitted in production, depending on its CO<sub>2</sub>-mitigating application.

Using newer, higher grades of steel can help deliver **lighter, stronger parts**, improving lifetime efficiency – **mitigating CO<sub>2</sub> during a product's lifecycle**.

There are **thousands of different types of steel made in Europe**, each with different tailor-made properties and specific uses, all of which help improve product efficiency.

Product design should recognise the **importance of optimising material use** when designing parts or components.

Index of crude steel production, specific energy consumption and specific CO<sub>2</sub> emissions compared to 1960 (=100)



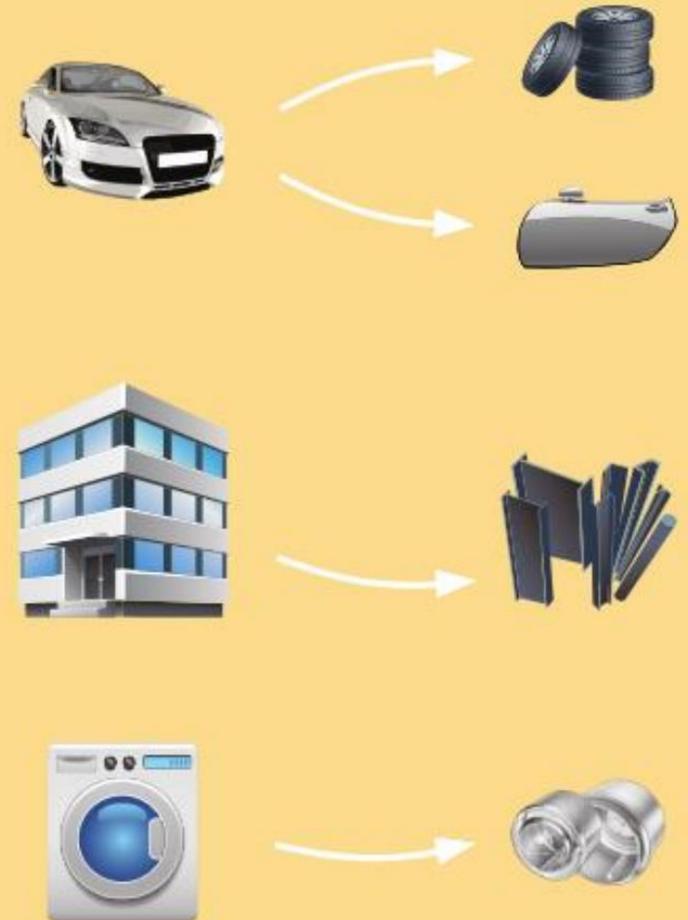
STEEL PRODUCTS ARE LONG-LASTING AND CAN BE EASILY PUT BACK INTO SERVICE

In products made of different materials, **the steel components are often the most versatile.**

Steel elements such as construction beams, cladding, automotive parts, household equipment and fastenings can be **used, reused and remanufactured** without the need to enter back into the production cycle.

Remanufacturing helps **moderate the need to produce new parts**, saving millions of tonnes of CO<sub>2</sub> annually on 'primary' production.

Requirements on durability, re-use, reparability, dismantling and recyclability **should be part of product design.** This will help ensure parts are **easier and more cost-effective** to reuse.



## MATERIAL RECOVERY AND STEEL RECYCLING UNDERPIN THE CIRCULAR ECONOMY

Steel is separated from other materials and reclaimed from waste before being reprocessed. This is called **material recovery**.

Recycling happens after material recovery.

Continued recycling is essential to keeping **scrap in a constant loop** inside the European economy.

There is not enough scrap available to satisfy world demand. Rising demand past 2050 means that **primary steel production** will also continue to **play an important role**.

Existing **EU waste rules do not actually promote material recycling** inside the EU. Around 20% of scrap from Europe – a strategic 'secondary' resource – is exported onto international markets.

Primary and secondary **steel production routes are complementary and interdependent**. Both have fundamental roles in the circular economy.



EUROFER based on WV Stahl

## STEEL'S BY-PRODUCTS HELP SAVE ON NATURAL RESOURCES IN OTHER INDUSTRIES

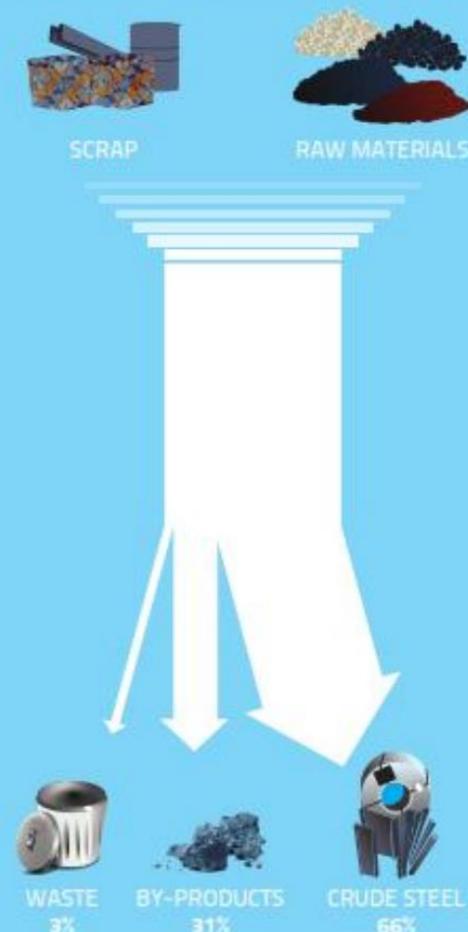
**Steelmaking also results in useful by-products** – such as process gases and ferrous slag – which substitute for natural resources in other sectors and contribute to resource efficiency.

**Process gases are used for electricity generation** for industrial and domestic applications, replacing fossil fuels and natural gases.

Ferrous **slag is used in a range of applications** (e.g civil engineering, fertiliser and cement production etc), saving millions of tonnes of natural resources annually.

Existing **criteria on by-products in the Waste Framework Directive** should be put into practice to incentivise the use of industrially 'co-generated' by-products.

**Steel production is an almost closed-loop system.** Only a tiny share of what emerges from production can be assessed as waste.



EUROFER based on worldsteel calculations

Sales



## Five steps to more energy efficient steel production

**5<sup>th</sup> Step:**  
Energy saving technologies  
implementation

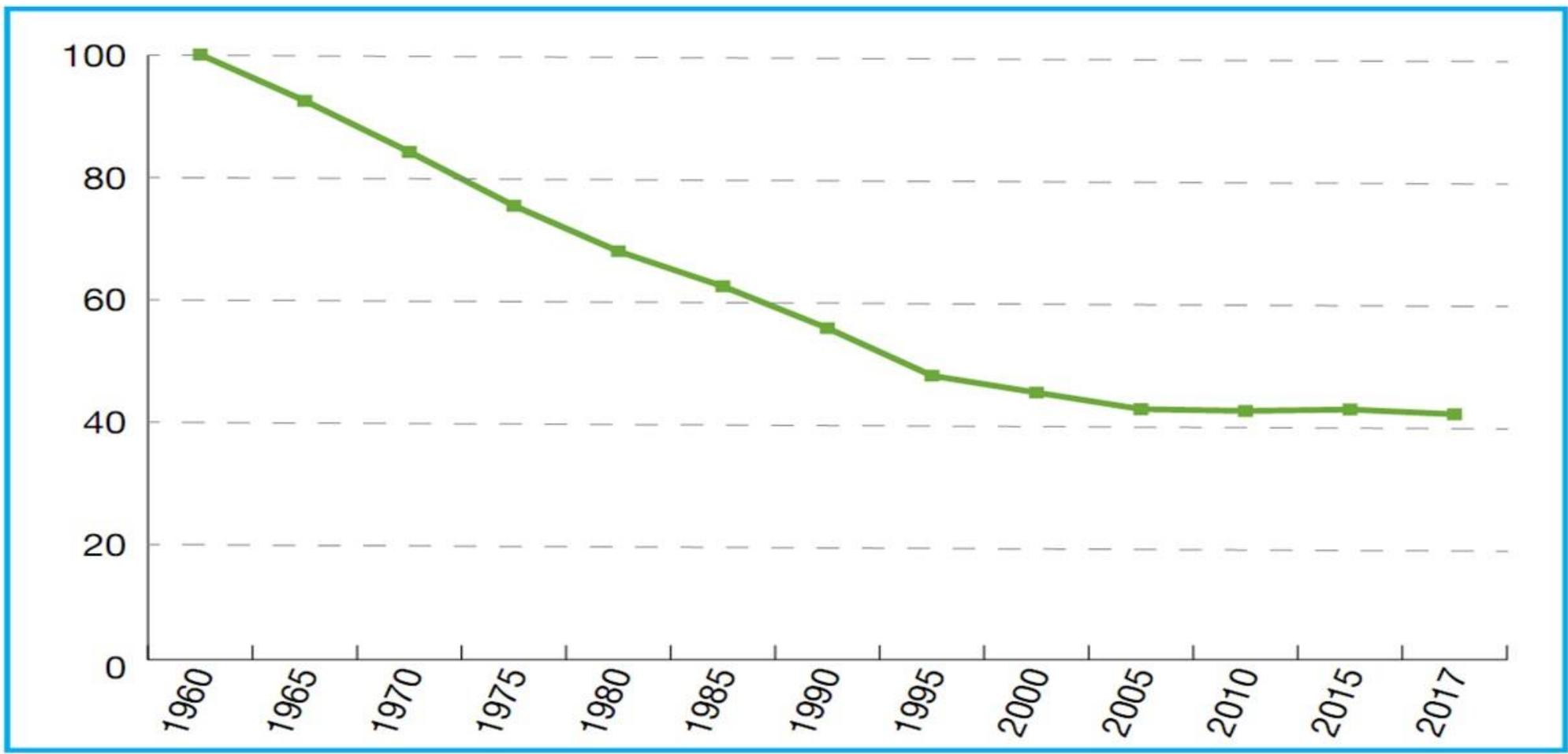
**4<sup>th</sup> Step:**  
Process - Yield improvement

**3<sup>rd</sup> Step:**  
Process – Maintenance and reliability

**2<sup>nd</sup> Step:**  
Raw materials quality improvement

**1<sup>st</sup> Step:**  
Effective management and  
operation decisions

Source: worldsteel



Indexed global energy consumption/tonne of crude steel production





## Automobile

### ▪ Electrification

- Hybrid, Electric, Fuel Cell Vehicle
- 41mil. Units: 35% of new cars sold in 2040  
(Source: BNEF)

### ▪ Autonomous Cars

- Google, NVIDIA-Audi, Intel-BMW
- 21mil. Units: 15% of cars sold in 2035  
(Source: IHS Markit)

### ▪ Sharing Economy

- Car Sharing(Zipcar etc.), Ride Sharing (Uber etc.)
- Absorbing 27% of mobility demand  
(Source: Roland Berger)



## Energy & Shipbuilding

### ▪ New Transportation Flow

- Natural Gas, CO<sub>2</sub> Storage and Transport
- New Arctic Routes

### ▪ Eco Ships

- Energy efficient super container and tanker
- LNG, Fuel Cell Engines

### ▪ Smart Ships

- Connected ships
- Unmanned ships



## Construction

### ▪ Mega Cities

- Growing cities
- Super skyscrapers
- Super Structures: bridge etc.

### ▪ Green Cities

- Urban farming
- Eco-friendly design: LEED\*  
\*Leadership in Energy & Environmental Design

### ▪ Smart Cities

- Digital, virtual, information, intelligent, ubiquitous city
- IT infrastructures: cables, data centers

## Customers' needs become sophisticated and varying Demand is rising for high strength/toughness, corrosion resistant & performance steel

### Industry



Automobile



Energy &  
Ship Building



Construction

### High strength & high toughness

- Expanded application of gigapascal AHSS for lighter cars  
- DP, CP, HPF, TWIP, etc.
- High strength & low-temperature toughness steel for deep-sea & polar exploration : BCA, TMCP, etc.
- High strength steel for skyscrapers/ super-long span bridges  
- High strength bar, section, cable

### High corrosion resistant

- Heat resistant Stainless steels for exhaust systems  
- 429EM, high Cr, 310S
- Sour(H<sub>2</sub>S) resistant steel for extreme conditions  
- API steel for linepipe
- High corrosion resistant steel for high temperature, high humidity environ.  
- PosMAC, ZAM, Super Dyma, etc

### High performance

- High efficient hyper NO for EV motors, bio-shield steel for sensors, vibration damping steel
- Thick plate, radiation shield plate
- High performance steel for buildings  
- Thermal insulation, self-cleaning, anti-bacterial, sound-proof

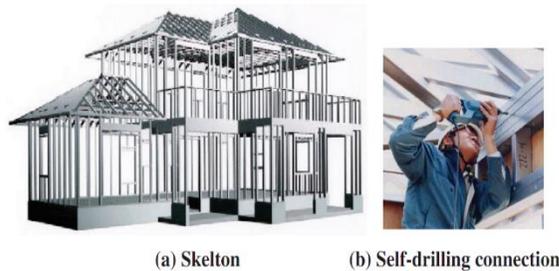
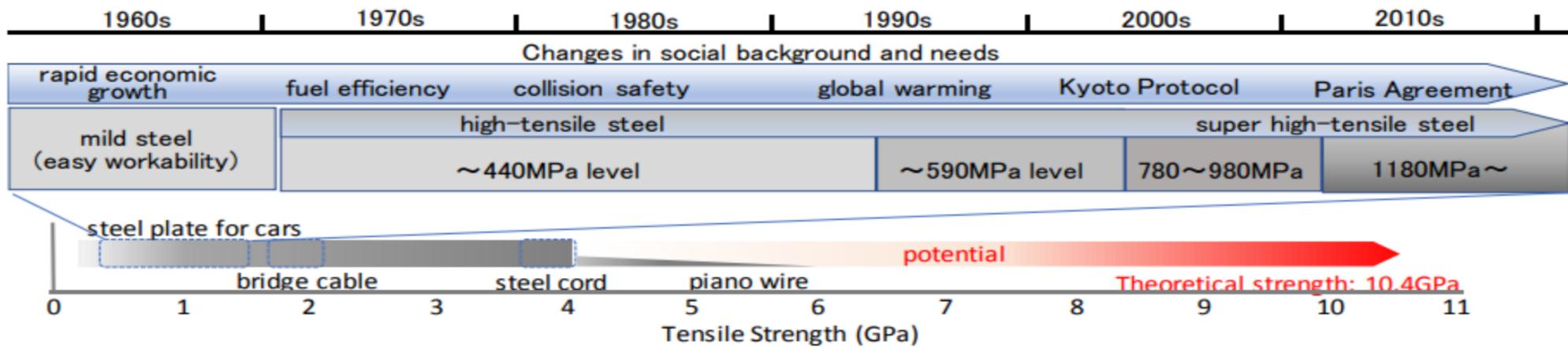


Fig. 14 Outline of steel-framed house

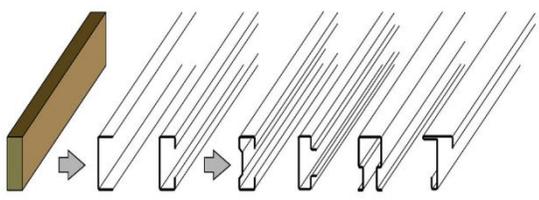
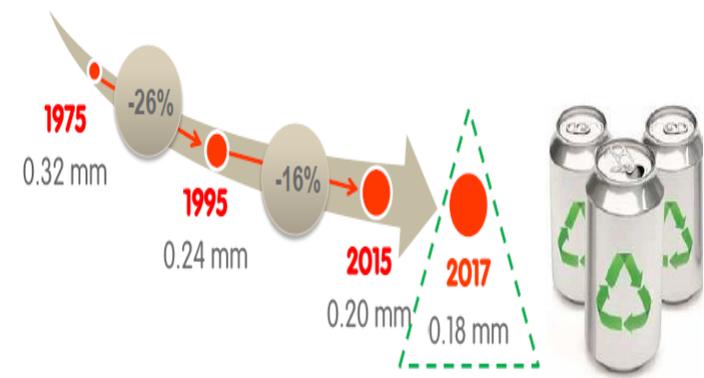
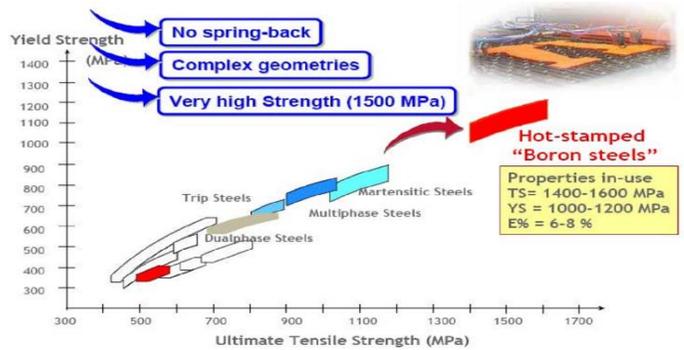
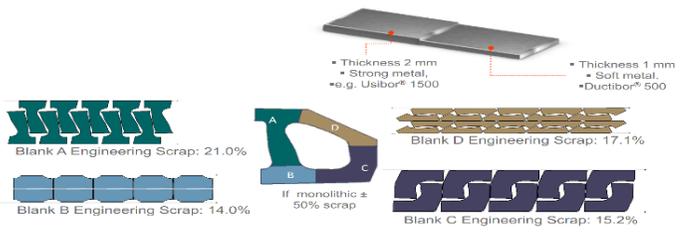


Fig. 15 Light-gauge steel shapes as substitutes to wooden member



Light weighting potential of at least 20% still to be exploited

## materials production and recyclability

Global materials production has grown significantly over the past three decades; steel is the only manufactured material that can be fully recycled.

Figure 1: global production (1990=100)

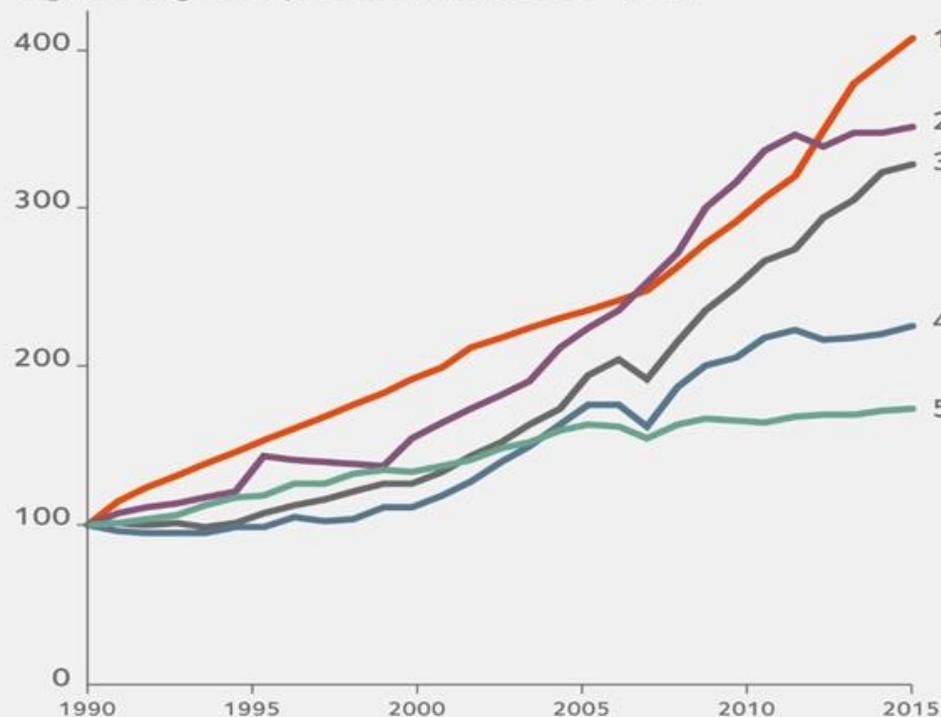


Table 1

Material group	Recyclability*	Made from end-of-life material
 1 Plastics and synthetic fabrics		5-10%
 2 Cement <sup>5</sup>		0%
 3 Aluminium		21%
 4 Steel		22%
 5 Paper and cardboard		50-60%

\*Ability to make same material again at end of life

-  Fully recyclable, low risk of downcycling
-  Highly recyclable, risk of downcycling
-  Partially recyclable, risk of downcycling
-  Little or no recyclability

Source: ArcelorMittal corporate strategy

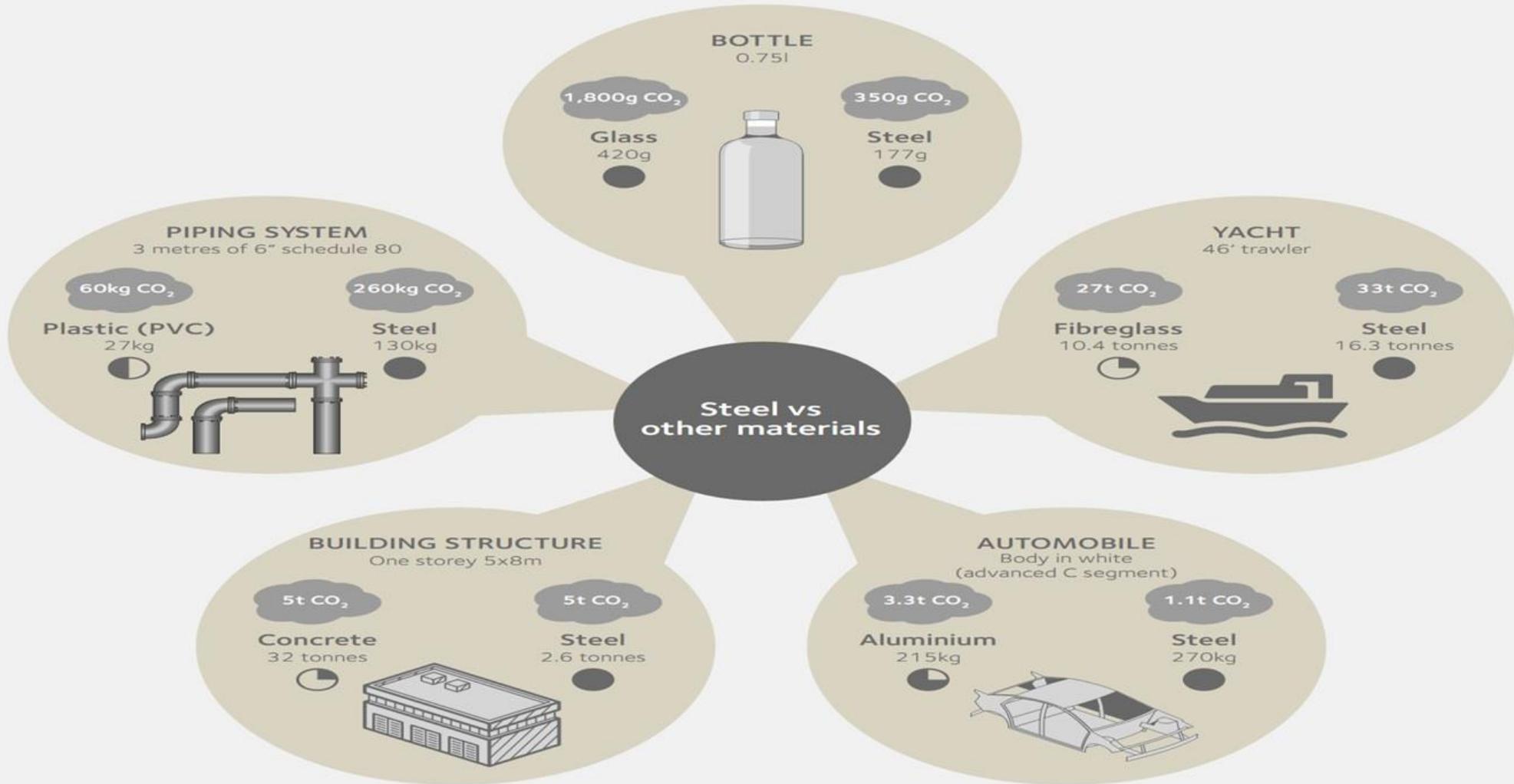


## Steel recycling

Sector	2007 (est.)	2050 (target)
<b>total</b>	<b>83%</b>	<b>90%</b>
Construction	85%	90%
Automotive	85%	95%
Machinery	90%	95%
Appliances	50%	75%
Containers	69%	75%

*Today every steel product contains on average 30% recycled*

comparative CO<sub>2</sub> emissions from production of steel vs other materials for selected applications



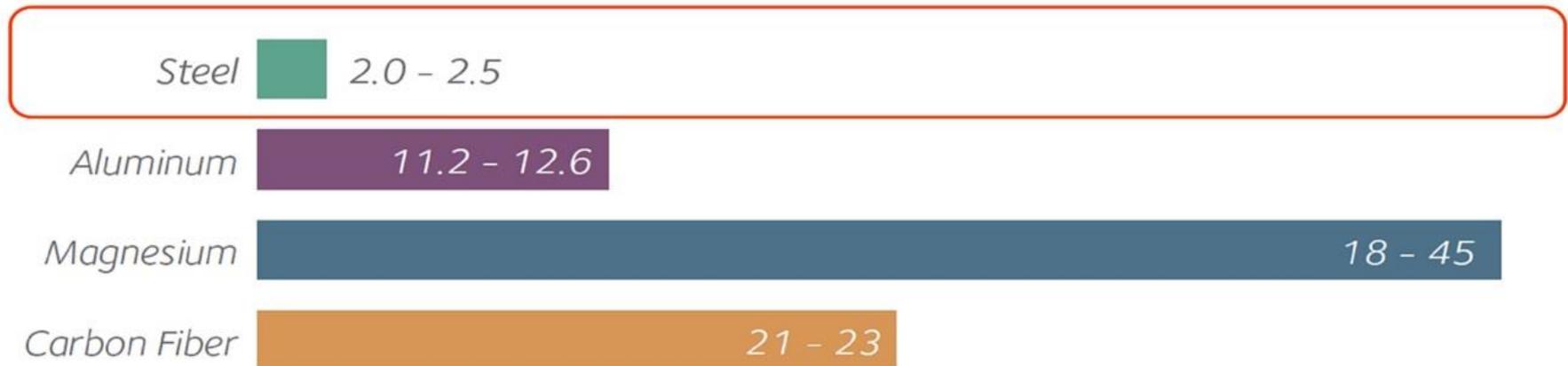
Icons represent the level of recyclability as in Table 1 on page 7.

\*Figures relate only to emissions from production of material from primary (virgin) sources, not lifecycle CO<sub>2</sub> emissions of different materials.

Source: ArcelorMittal corporate strategy

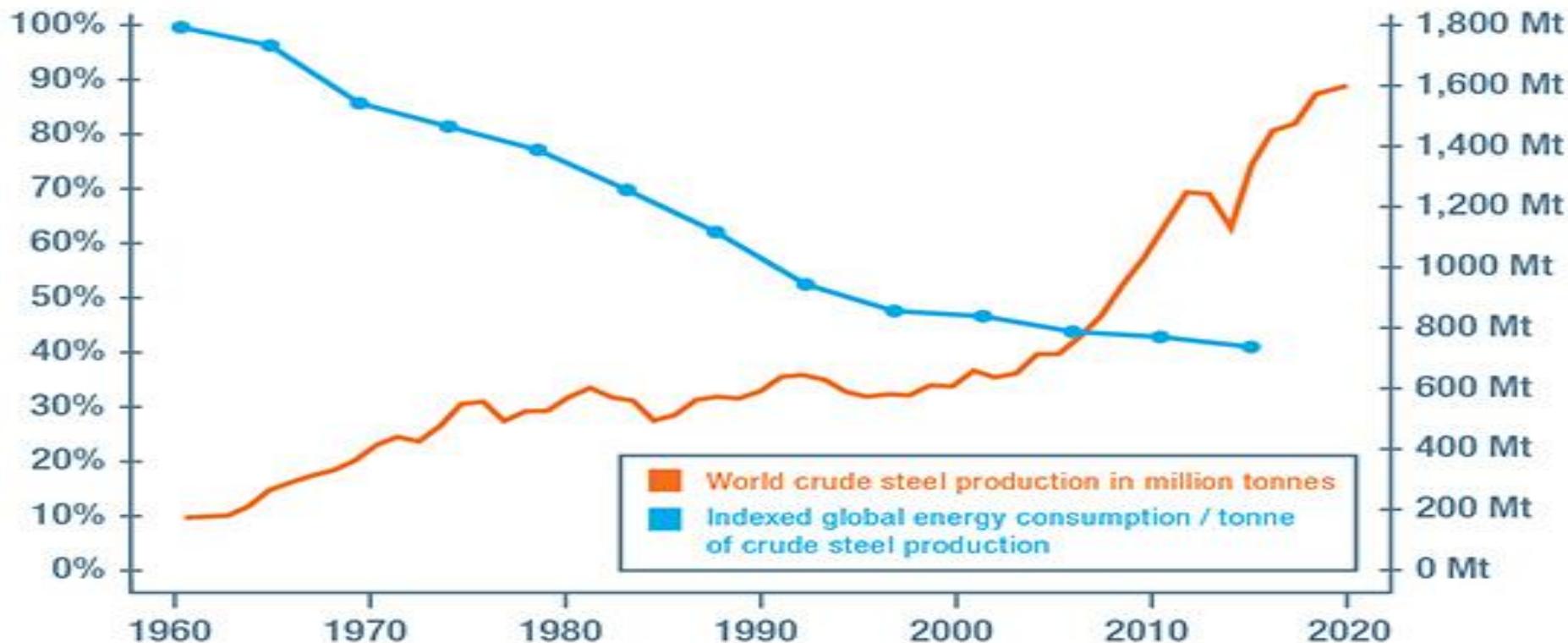
## GHG intensity per tonne of material

(many variable – recycled content, raw materials, source of electricity)



*Note: All steel and aluminum grades included in ranges.*

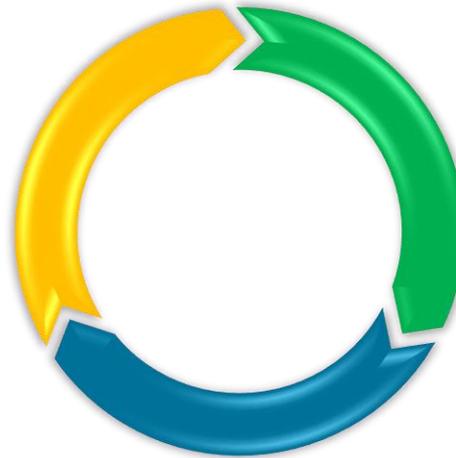
Current communication based on WAS 2010



- Global steel production has increased almost fivefold since 1960
- Energy consumption has been reduced by 60% per tonne of steel in the same period

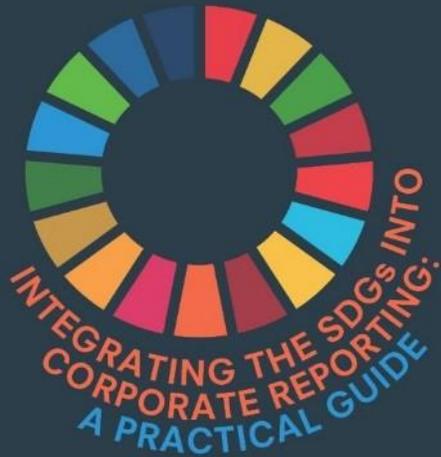
*For every tonne of steel produced today, we save almost 24 GJ per tonne compared to 1960. That's enough energy to drive an average passenger vehicle 17,380 km, which is equivalent to driving across the USA and back more than twice.*

Life cycle thinking:  
Key to every aspect of sustainability



SUSTAINABLE DEVELOPMENT GOALS





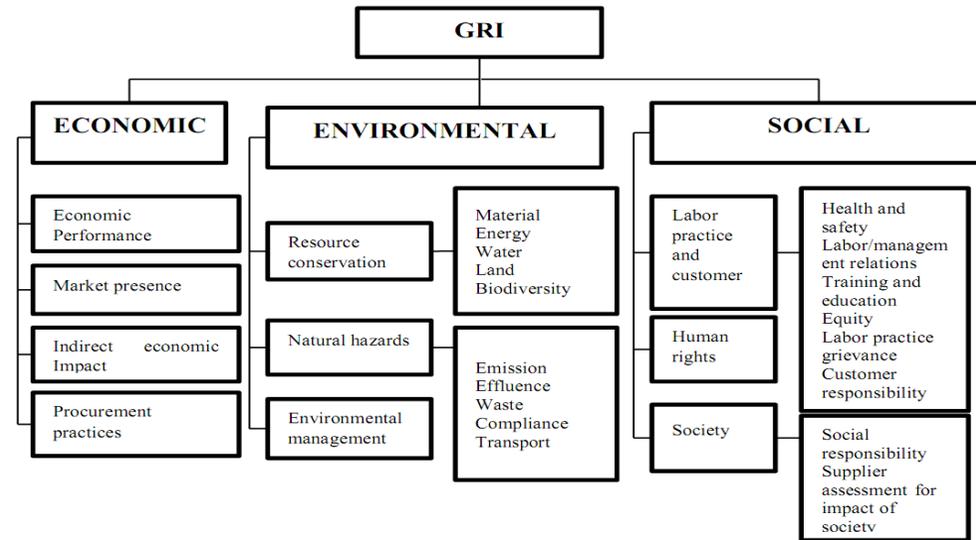
## Business Reporting on the SDGs

#SDGReporting

Developed by



United Nations  
Global Compact



## GRI Certified Course

Integrating the SDGs into your reporting process



Environment

Economy

Society



INDICATOR	RELEVANCE	BENCHMARKING TRENDS	UN SDGs
<b>Environmental sustainability</b>			
<b>1</b>  <b>Greenhouse Gas (GHG) Emissions</b>	Reducing GHG emissions in steelmaking must be tackled on a global level. Making the substantial CO <sub>2</sub> reductions required will need technology transfer, collaboration and breakthrough technologies. Steel products also play an important role in a low carbon economy due to their long life cycle, 100% recyclability, and innovative qualities.	<b>World GHG emissions 2014*</b> 50 bnt Steel industry 6.6% Rest of total activities 93.4% On average, 1.9 tonnes of CO <sub>2</sub> are emitted for every tonne of steel produced. <small>*Source: CO<sub>2</sub> Emissions From Fuel Combustion Highlights 2014 and 2015, IEA</small>	UN SDG 13 - Take action to combat climate change and its impacts
<b>2</b>  <b>Energy intensity</b>	Steel production is energy-intensive. The steel industry has made significant reductions in energy consumption in the past decades resulting in benefits to the environment while ensuring economic competitiveness.	<b>On average, 20 GJ/t crude steel cast</b> The most energy efficient steel companies have reduced their energy consumption per tonne of steel produced by 60% since 1960.	
<b>3</b>  <b>Material efficiency</b>	The recovery and use of by-products within and outside the steel industry combined with the responsible management of natural resources contribute to material efficiency and help to prevent waste.	<b>Steel production output 2015 based on materials used</b> Crude steel production and by-products 97.3% Waste 2.7% Our goal is zero waste.	UN SDG 12 - Responsible consumption and production
<b>4</b>  <b>Environmental Management Systems (EMS)</b>	Registered environmental management systems are an effective way to manage environmental performance and to ensure legal compliance.	84.0% (2005), 87.6% (2010), 93.6% (2015) <b>+11.5%</b> 11.5% increase of employees and contractors working in EMS-registered production facilities since 2005.	
<b>Social sustainability</b>			
<b>5</b>  <b>Lost time injury frequency rate</b>	Our industry employs millions of people. Nothing is more important than the safety and health of the people who work in the steel industry.	4.2 (2005), 2.3 (2010), 1.2 (2015) <b>-72%</b> Lost time injury frequency rate has improved by 72% since 2005.	UN SDG 8 - Decent work and economic growth
<b>6</b>  <b>Employee training</b>	Human capital is a key asset for all organisations and a main driver for the creation of value. Training programmes aim to expand the knowledge and skills of employees and help them to make the best use of their talents.	6.4 (2014), 6.8 (2015) <b>+5%</b> 5% increase in training days per employee compared to 2014.	
<b>Economic sustainability</b>			
<b>7</b>  <b>Investment in new processes and products</b>	Investments in new processes and R&D contribute to a sustainable steel industry.	<b>Percentage of revenue invested in new processes and R&amp;D</b> 7.4% (2014), 12.6% (2015) <b>+71%</b> 71% increase in investment since 2014 (excluding developing countries, the increase is 4%).	UN SDG 9 - Industry, innovation and infrastructure UN SDG 8 - Decent work and economic growth
<b>8</b>  <b>Economic Value Distributed (EVD)</b>	Steel is critical to economic growth. It is important to quantify the value companies create and to establish how much of this wealth is distributed to society.	<b>Economic value distributed to society in 2015</b> <b>US\$ 1,068 bn</b>	

با تشکر از توجه شما